

**DEPARTMENT OF THE ARMY
HEADQUARTERS, 1ST BATTALION, 501ST PARACHUTE INFANTRY REGIMENT
FORT RICHARDSON, ALASKA 99505**

27 June 2002

MEMORANDUM FOR Officers, Noncommissioned Officers, and Troopers
of 1-501st PIR

SUBJECT: Command Philosophy

1. Vision. The Geronimo Task Force is a trained, disciplined, and motivated team prepared to deploy anywhere in the world, fight, and win. We are mentally and physically tough, lethal marksmen, masters of squad and platoon battle drills, untouchable in live-fire proficiency, and expert in airborne and cold weather operations. We will accomplish any mission, maximizing destruction of the enemy while minimizing our casualties, accounting for all, leaving no one. We take care of each other and our families.

2. My expectations are:

a. Prepare yourself and your outfit to go to war on your watch. Every thing I do will be based on this premise.

b. Standards measure everything we do. Noncommissioned officers are our primary trainers and standard bearers. Every trooper in this battalion is led by a Sergeant who ensures we are prepared to fight and win. Mine is the Command Sergeant Major.

c. Teamwork is the foremost ingredient of combat ready outfits. We all work together to enhance out combat power. No one wins by himself.

d. Be physically fit. We will be at our peak level of fitness on day one of a deployment. Fit soldiers exude confidence.

e. Live the Army Values – don't just wear them around your neck. They make us special. Treat each other with respect and dignity.

f. Take the initiative. In the absence of orders – execute within the commander's intent. Decentralized operations and decision-making are essential to our success.

g. Take risk. Be creative. Individuals and units that do not make mistakes are not learning or seeking improvement.

h. Stay in your lane. Fix those things that you govern and control. Take responsibility for your and your unit's actions.

i. Be positive and enthusiastic. It's infectious and a combat multiplier. Get along with one another, our sister units and higher headquarters. Keep a good sense of humor.

j. Take care of our families and the combat power they provide through their support of the Geronimo mission and troopers. Have fun, work for balance and enjoy the special opportunities Alaska offers.

k. Be safe in all your activities.

3. It is a privilege and honor to serve with the Geronimos!

HARRY C. GLENN, III
LTC, INFANTRY
Commanding